

experience objectivity

GOVERNMENT

As a government official, you recognize governmental organizations must demonstrate they are responsible stewards of public funds. In today's environment, you face the daily challenge of managing resources while providing cost-effective services that meet the needs of the public. You need **objective, independent advice** from advisors you can trust. BKD National Governmental Team is here to help.

Experience round-the-clock commitment
to ideas from a firm that works with more than 400
governmental entities.

400+ clients



Help from BKD

Our professional advisors apply best practices to the unique needs of governmental entities. Our industry experience and our involvement with national and state trade associations, including GFOA, AGA, NLC and APPA, mean we have the expertise needed to help your organization with fiscal accountability, resource management, performance measurement, budgeting and debt administration.

Fiscal Accountability

Your organization must be financially accountable to the public. That's why you strive to provide the most meaningful financial statements and presentations possible to demonstrate your effectiveness at providing these services. Our assurance advisors can help you:

- Produce easy-to-interpret board and council monthly reporting packages
- Implement new accounting standards
- Calculate excise taxes and monitor minimum required payout and available carryforwards
- Educate your governing body about fiduciary and accounting issues
- Strengthen internal controls
- Prepare your Comprehensive Annual Financial Report
- Assess processes or operations for effectiveness or efficiency
- Perform A-133 compliance audits and assist with *American Recovery and Reinvestment Act of 2009* monitoring

Resource Management

We know one of your goals is to effectively deliver

services while also meeting fiduciary and regulatory compliance requirements. BKD advisors can help you find new sources of revenue and evaluate the costs of existing programs by:

- Exploring alternative revenue sources
- Developing cost allocation plans to accurately capture program costs
- Building a case for indirect cost rate adjustments
- Analyzing and forecasting cash flow
- Performing feasibility studies and financial projections
- Conducting operational reviews of staffing, organizational structure and information flow
- Estimating the total cost of a particular service or program

Performance Measurement

Performance measurement is a useful policymaking and reporting tool that provides greater detail about your organization's performance than traditional budgets and financial reporting. We can help you improve the reliability and usefulness of this information by:

- Designing a process for using performance measures to guide management decisions
- Measuring outcomes to build accountability
- Analyzing reliability of performance measures
- Designing reports to communicate outcomes to your constituents

“BKD’s personnel, from staff to partner . . . are very professional and consider the operations and timelines of the agency personnel in their planning . . . The comments and recommendations are helpful and have assisted the city in making improvements.”

— *Beth Machann*, City Controller
City and County of Denver

With a partner-to-staff ratio much lower than the 1-to-9 average found in other top firms, you'll have access to partners and experience personal communication.

1.5
staff
partner



Budgeting

A strong budgeting process is critical to your entity’s success and must address the long-term financial implications of current and proposed policies, programs and assumptions. Our accountants and consultants are experienced with budgeting best practices, including those endorsed by the National Advisory Council on State and Local Budgeting (NACSLB). We can help:



- Develop realistic budgets
- Prepare cash flow projections
- Design a zero-based budgeting process
- Evaluate the budgeting process
- Perform gap analysis of NACSLB best practices

Debt Administration

Creative financing solutions, including privatization partnerships, can help create incentives for efficiency, improve customer service, enhance revenues and cut costs. BKD advisors evaluate and implement successful financing strategies and can help you:

- Identify potential financing alternatives
- Perform feasibility studies, revenue projections and forecasts
- Translate complex bond indentures and other similar debt-related documents into practical accounting steps
- Prepare escrow verifications, arbitrage rebate calculations and other agreed-upon procedures demonstrating compliance with legal requirements

- Evaluate municipal leasing structures and privatization options
- Develop, solicit and implement performance-based contracts

For More Information

For a complete list of our offices and subsidiaries, visit bkd.com or contact:

Debi Ladyman
National Industry Partner
888.476.7258
Not-for-Profit&Government@bkd.com

HOW DOES OUR EXPERIENCE RELATE TO YOU?

BKD’s government clients include:

- Tribal governments & gaming operations
- External investment pools
- Special districts
- Federal & state agencies
- Environmental programs
- Housing & urban development
- Municipalities & counties
- Public utilities & power agencies
- Airports & transportation authorities
- And more

BKD is involved with the Government Finance Officers Association (GFOA) and the National League of Cities (NLC).